

UNITED STATES DISTRICT COURT  
NORTHERN DISTRICT OF CALIFORNIA

EMMA C., et al.,  
Plaintiffs,  
v.  
DELAINE EASTIN, et al.,  
Defendants.

Case No. 96-cv-04179-TEH

**ORDER DENYING STATE  
DEFENDANTS' MOTION TO STAY  
JULY 2, 2014 ORDER**

Defendants California Department of Education (“CDE”), State Board of Education, and Delaine Eastin (“State Defendants”) have moved to stay, pending appeal, the Court’s July 2, 2014 order denying their motion to set aside the Court Monitor’s January 9, 2014 Report. After carefully considering the State Defendants’ moving papers, the Court finds further briefing and argument to be unnecessary and now DENIES the motion to stay for the reasons set forth below.

## BACKGROUND

The parties are familiar with the long history of this case, and the Court therefore only briefly describes the facts underlying the motion to stay.

On January 9, 2014, the Monitor issued a report concerning the state-level system for monitoring the provision of a Free Appropriate Public Education (“FAPE”) in Ravenswood City School District. Jan. 9, 2014 Monitor’s Report (Docket No. 1890). This report included 42 determinations regarding existing disputes and recommended that CDE undertake a corrective action plan (“CAP”). The Monitor further recommended that an outside consultant be retained by the Monitor to assist in the development of the CAP if the parties were unable to resolve their disputes concerning any of the Monitor’s determinations.

1       On April 16, 2014, the State Defendants brought a motion objecting to, and seeking  
2 to set aside, the Monitor's January 9, 2014 Report. The Court denied the motion and  
3 ordered that:

4       The parties are to proceed with the corrective action steps as  
5 outlined in the Monitor's January 9, 2014 determinations  
6 report. **The Monitor is directed to hire consultants as**  
7 **necessary to ensure the timely development and effective**  
8 **implementation of a corrective action plan in order to achieve**  
9 **the outcomes set forth in the determinations. As recommended**  
10 **by the Monitor, CDE shall be responsible for the costs**  
11 **associated with the development and oversight of the**  
12 **corrective action plan, including any consultants hired by**  
13 **the Monitor.**

14       July 2, 2014 Order at 13 (emphasis added) (Docket No. 1958).

15       On July 4, 2014, the Monitor informed the parties by e-mail that he intended to hire  
16 Pingora Consulting to assist him in developing the CAP. Ex. A to Aug. 20, 2014 Tillman  
17 Decl. (Docket No. 1980-1). The Monitor further instructed the State Defendants to deposit  
18 with the Court \$50,000 in payment of Pingora Consulting's services and the costs of  
19 monitoring implementation of the CAP by August 15, 2014. *Id.* On July 8, 2014, the State  
20 Defendants acknowledged this request by e-mail. Ex. B to Aug. 20, 2014 Tillman Decl.  
The Court received a check for \$50,000 on August 18, 2014, one business day after the  
deadline imposed by the Monitor.

21       On July 31, 2014, the State Defendants appealed the Court's July 2, 2014 Order, but  
22 they did not move for a stay until August 20, 2014. They now request a stay on the  
23 following terms:

24             (1) The clerk of the Court may not disburse the deposited  
25             \$50,000 to Pingora Consulting or any other consultant retained  
26             in this matter, and such funds must be maintained by the Clerk  
27             of the Court for this action in accordance with the Court's  
28             procedures pending resolution of the State Defendants' appeal;  
           (2) Pingora Consulting may not develop any corrective action  
           plans or otherwise conduct an evaluation of the CDE's state-  
           level monitoring system;  
           (3) The State Defendants will not be subject to any direction by  
           the Monitor or this Court to implement any of the  
           determinations or corrective actions indicated in the Monitor's  
           January 9, 2014 report pending resolution of the State  
           Defendants' appeal.

29       Mot. at 4 (Docket No. 1980).

**1      LEGAL STANDARD**

2      The State Defendants correctly identify the factors this Court should consider in  
3      weighing a requested stay pending appeal:

4                   (1) whether the stay applicant has made a strong showing that  
5                   he is likely to succeed on the merits; (2) whether the applicant  
6                   will be irreparably injured absent a stay; (3) whether issuance  
7                   of the stay will substantially injure the other parties interested  
8                   in the proceeding; and (4) where the public interest lies.

9      *Hilton v. Braunschweig*, 481 U.S. 770, 776 (1987). A stay is “an exercise of judicial  
10     discretion. . . . The party requesting a stay bears the burden of showing that the  
11     circumstances justify an exercise of that discretion.” *Nken v. Holder*, 556 U.S. 418,  
12     433-34 (2009) (internal citations and quotations omitted).

**12     DISCUSSION**

13     The Court addresses each of the stay factors in turn below and concludes that the  
14     State Defendants have failed to meet their burden of showing that a stay is justified.

**16     A.    Likelihood of Success on the Merits**

17     First, the Court finds unpersuasive the State Defendants’ arguments that they are  
18     likely to succeed on the merits of their appeal, let alone that they have made a strong  
19     showing of such likelihood of success. The State Defendants contend that they were  
20     denied due process to address the use of Pingora Consulting because “the Monitor’s  
21     January 9, 2014 report did not discuss or recommend the delegation of authority to Pingora  
22     Consulting.” Mot. at 6. However, this claim is factually incorrect. The Monitor’s report  
23     explicitly recommended “that the court direct the Monitor to develop the CAP with the  
24     assistance of outside consultants. . . . [and] that funding for any needed consultants be  
25     provided by CDE.” Jan. 9, 2014 Monitor’s Report at 87. Thus, the State Defendants were  
26     on clear notice that the Monitor recommended the use of outside consultants. The Court is  
27     further informed by the Monitor that the State Defendants have raised no specific  
28     objections to the selection of Pingora Consulting since the Monitor indicated his intent to

1 hire them nearly two months ago. The Court therefore finds it unlikely that the appellate  
2 court will find any violation of the State Defendants' due process rights.

3 The State Defendants further claim that the Court "lacks a proper legal basis for  
4 putting Pingora Consulting in such an oversight role vis-à-vis the State Defendants," and  
5 that such a delegation constitutes "new and unexplored ground" subject to appellate  
6 review. Mot. at 6. However, the State Defendants mischaracterize the scope of the  
7 authority of Pingora Consulting in this case. The consultants have been enlisted to *assist*  
8 the Monitor in the execution of his duties; they have not themselves been delegated any  
9 oversight authority. To the contrary, their draft CAP will be reviewed and, if necessary,  
10 modified by the Monitor before its implementation, and the Monitor will oversee all  
11 aspects of the final CAP's implementation. At all times, the Monitor will maintain the  
12 authority vested in him by this Court, and Pingora Consulting will merely provide support  
13 to the Monitor to expedite the process. Such assistance is not "new and unexplored  
14 ground," as the State Defendants contend, Mot. at 6; indeed, one of Pingora Consulting's  
15 members has assisted the Monitor as a consultant in the "oversight of CDE's resolution of  
16 complaints concerning Ravenswood" for the past four years. Ex. A to Aug. 20, 2014  
17 Tillman Decl. Further, the First Amended Consent Decree ("FACD") has explicitly  
18 authorized the Monitor to retain the assistance of consultants in other aspects of this case.  
19 FACD § 6.1.5.

20 Finally, even if the State Defendants had correctly characterized the history of this  
21 case and the role of Pingora Consulting, the level of deference afforded to district courts in  
22 institutional reform cases would weigh against a finding of likelihood of success on appeal.  
23 The Ninth Circuit has acknowledged that, "[o]ver time, the district court gains an intimate  
24 understanding of the workings of an institution and learns what specific changes are  
25 needed within that institution in order to achieve the goals of the consent decree."  
26 *Labor/Cmty. Strategy Ctr. v. Los Angeles Cnty. Metro. Transp. Auth.*, 564 F.3d 1115, 1121  
27 (9th Cir. 2007) (quoting *Thompson v. U.S. Dep't of Hous. & Urban Devel.*, 404 F.3d 821,  
28 827 (4th Cir. 2005)) (internal citations and quotations omitted). Based on its "extensive

1 oversight” of a matter, the district court is “armed with a decade of knowledge about the  
2 case” – or, in this case, eighteen years of knowledge – that makes it “uniquely positioned”  
3 to evaluate defendants’ efforts to comply with a consent decree. *Id.* at 1119, 1121. Here,  
4 it was precisely such intimate experience with this case that led to the Court’s conclusions  
5 that a CAP was necessary and that use of consultants by the Monitor would avoid undue  
6 delay without resulting in any significant increase in costs. July 2, 2014 Order at 12.  
7 These determinations will likely be afforded deference on appeal, and the Court finds no  
8 likelihood that the State Defendants will prevail.

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10 **B. Irreparable Injury Absent Stay**

11 The Court is similarly unpersuaded by the State Defendants’ claim that they will  
12 suffer irreparable injury absent a stay. First, the State Defendants argue that the absence of  
13 a stay might moot their appeal. However, the State Defendants have not explained how  
14 continued action by Pingora Consulting or the Monitor will render its appeal moot. To the  
15 contrary, the Court’s enforcement of its July 2, 2014 order will not “materially alter the  
16 status of the case on appeal” because it maintains the status quo that existed “at the time of  
17 the . . . appeal.” *Mayweathers v. Newland*, 258 F.3d 930, 935 (9th Cir. 2001). While it  
18 would be impermissible for the Court to attempt to “adjudicate anew the merits of the  
19 case,” *id.* (internal citations and quotations omitted), the Court has no intention of doing  
20 so. Thus, the Court does not find any risk that denying a stay would moot the State  
21 Defendants’ appeal, and the State Defendants therefore will not suffer any injury on that  
22 basis.

23 Second, the State Defendants claim they will expend “scarce resources” responding  
24 to the consultants’ CAP while also prosecuting an appeal concerning their appointment.  
25 Mot. at 6. However, the State Defendants themselves recognize that “monetary harm does  
26 not constitute irreparable injury,” *id.* at 7 (citing *Cal. Pharmacists Ass’n v. Maxwell-Jolly*,  
27 563 F.3d 847, 851 (9th Cir. 2009)), and this therefore does not constitute irreparable injury  
28 absent a stay.

1       Finally, the State Defendants warn of the danger of a “multiplicity of actions and  
2 inconsistent court judgments if a stay is not issued” because plaintiffs in another case  
3 might seek appointment of their own consultant to examine CDE’s state-level monitoring  
4 system. Mot. at 6. Such speculation – both that a consultant might be appointed in another  
5 case and that any such consultant’s conclusions would conflict with the CAP developed in  
6 this case – is insufficient to constitute irreparable injury.

7       In short, the Court finds no risk of irreparable harm to the State Defendants if their  
8 request for a stay is denied.  
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10      **C. Substantial Injury to Plaintiffs**

11      The State Defendants next contend that Plaintiffs will not be substantially injured if  
12 the Court stays its July 2, 2014 order. This Court disagrees. Resistance to, and failure to  
13 comply with, the orders of this Court has served to delay the necessary institutional  
14 reforms long identified and thereby deny the rights of Ravenswood students to receive the  
15 education they are entitled to by law. While the State Defendants are correct that some  
16 progress could continue even if a stay were granted, that does not mean that Plaintiffs  
17 would suffer no injury. A stay would unnecessarily prolong the development of a CAP to  
18 address the deficiencies identified in the Monitor’s January 9, 2014 report – in direct  
19 contravention of the expediency the Court determined was warranted when it directed the  
20 engagement of consultants to assist the Monitor. The Court finds that such undue delay in  
21 effective CDE general supervision and oversight would result in substantial injury to  
22 Plaintiffs.  
23

24      **D. Public Interest**

25      Finally, the State Defendants argue that “the public interest of judicial economy will  
26 suffer without a stay” because the Court would be acting on matters over which it has been  
27 divested of jurisdiction. Mot. at 7-8. However, as discussed above, any enforcement  
28 orders of the Court’s July 2, 2014 order would serve only to maintain the status quo at the

1 time of the appeal. This Court retains such jurisdiction, *Natural Res. Def. Council v. Sw.*  
2 *Marine Inc.*, 242 F.3d 1163, 1166 (9th Cir. 2001), and the State Defendants' judicial  
3 economy argument therefore fails. Moreover, the Court finds the public interest to weigh  
4 in favor of enforcing Plaintiffs' rights under federal law.

5

6 **CONCLUSION**

7 For the reasons discussed above, the Court DENIES the State Defendants' motion  
8 to stay the Court's July 2, 2014 order. IT IS FURTHER ORDERED that the Clerk shall  
9 deposit the \$50,000 payment received from CDE on August 18, 2014, into the Court  
10 registry. Disbursement of these funds will be delayed for one week from the filing of this  
11 Order to allow the State Defendants time to seek a stay from the Ninth Circuit Court of  
12 Appeals. After that time, the disbursement of these funds will be addressed in a  
13 subsequent order.

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15 **IT IS SO ORDERED.**

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17 Dated: 8/25/14

  
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THELTON E. HENDERSON  
United States District Judge